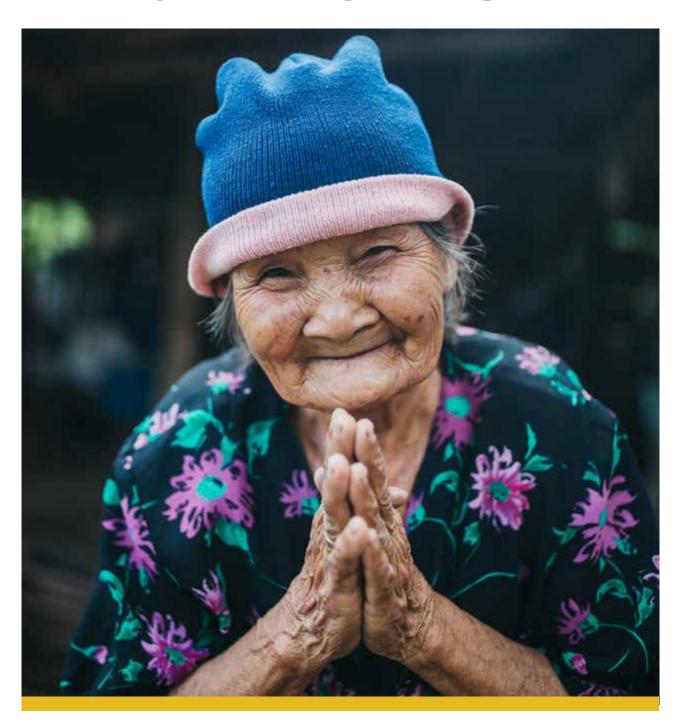


2022 IMPACT REPORT



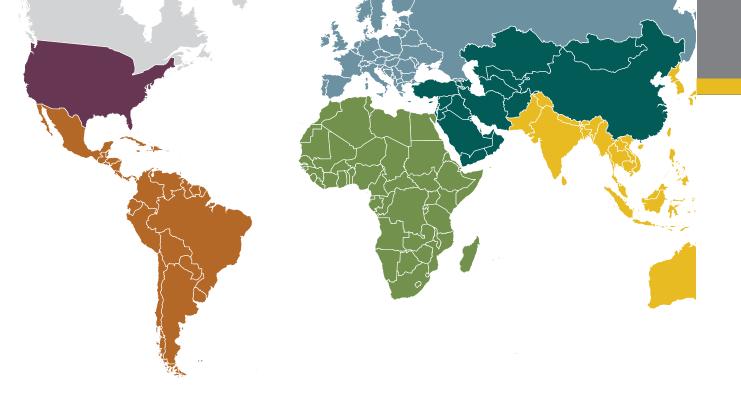


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CHAIRPERSON OF THE BOARD

Be present. Two simple words that are at the heart of The Christian and Missionary Alliance. Because people need Jesus, we are present among those who are marginalized, displaced, and without gospel access. Our presence allows us to serve communities, develop people, and multiply church networks—all for the glory of God.

As you read the pages of this report, you will find stories of an Alliance presence that is making a difference in the lives of people across the globe. One of our international workers describes it this way: "For us, being present means serving immigrants from North Africa by showing them the love, mercy, and compassion of Jesus . . . and giving them the place they deserve at our table." What a beautiful expression of gospel presence through the ministry of The Alliance!

We extend Christ's presence among those who have yet to experience His loving embrace.

But there still remain 3.4 billion people—40 percent of the world's population—who have yet to experience the saving grace of Jesus. Until a gospel presence is established among them, The Alliance will continue to send workers to live and serve among the world's unreached and overlooked.

You play a vital role in fulfilling our *All of Jesus for All the World* vision. Alliance workers are sent because of faithful people like you who continue to support their work. Thank you for your prayers and gifts. I look forward to what God will do in and through the Alliance family in 2023!



Matt Kelly
Chairperson of the Board

THE CHRISTIAN AND MISSIONARY ALLIANCE

The Christian and Missionary Alliance (the C&MA, The Alliance) was birthed in 1887 from the vision of our founder, A. B. Simpson, who became heartbroken over the plight of the overlooked in New York City. Today, we carry on his legacy with an *All of Jesus for All the World* vision and a passion to offer tangible help and lasting hope to the world's neediest people.

From the beginning of time, God set in motion a loving plan for humanity that is carried out through the redemptive work of Jesus Christ. We believe the best way to see this plan fulfilled is by extending His love to those who have yet to experience it—especially among vulnerable, overlooked, and displaced peoples throughout the world.

Through 2,000 U.S. churches of half a million worshippers and more than 700 international workers in 70 countries, we extend the love of Jesus to suffering and marginalized people through a variety of developmental and compassionate care projects and initiatives. In short, The Alliance is a group of Christ followers compelled by His love to be present as His hands and feet in our neighborhoods, our cities, our nation, and in every corner of the world.

All of JESUS for All the WORLD



ON MISSION TOGETHER

The Alliance establishes churches, schools, clinics, hospitals, community centers, and radio stations and engages in other strategic initiatives in partnership with governmental and nongovernmental organizations. Alliance partners and supporters help these vital ministries bring lasting, meaningful change to the communities they serve.

The Alliance also provides holistic, compassionate care to men, women, and children whose lives have been impacted by disease, poverty, political turmoil, and natural disasters. This movement pioneered the training of emerging leaders throughout the world to reach and disciple their own people.

These activities take place in the United States and in 70 countries around the world through highly trained workers who serve via four specialized missions structures:



aXcess workers proclaim the gospel and multiply networks of faith communities among the least-reached peoples of the world.



CAMA (Compassion and Mercy Associates) specialists respond to disasters globally and partner locally to restore communities and alleviate poverty.



Envision workers identify and develop missional leaders through short-term mission opportunities and innovative ministry strategies.

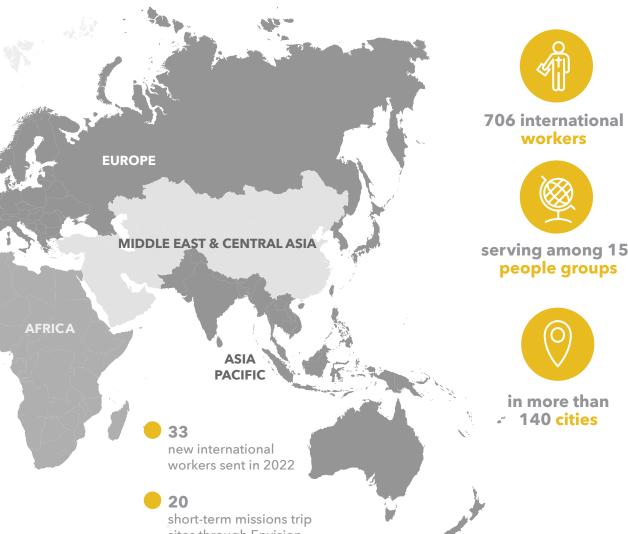


marketplace ministries professionals bring their vocational expertise to a community to disciple those around them.

THE ALLIANCE AT A GLANCE

UNITED STATES 2022 STATISTICS 327,510 worshipers **EUROPE UNITED STATES** in 1,987 churches AFRICA 98,000 online church attendees **LATIN** 1,166 exalting Jesus **AMERICA** in 38 languages people serving on short-term mission trips and dialects 20 STRATEGIC PRIORITIES OF THE ALLIANCE sites through Envision

INTERNATIONAL 2022 STATISTICS



serving among 150



SERVING COMMUNITIES

through vocational expertise that impacts the whole person and their surrounding neighborhoods



MULTIPLYING CHURCH NETWORKS

that create even more churches to serve the unreached in their communities—and beyond



DEVELOPING PEOPLE

who will disciple others to be effective leaders in their communities and church networks with a passion for Jesus

WHAT IS THE ALLIANCE WORLD FELLOWSHIP?



The U.S. Alliance enjoys a fraternal relationship with the Alliance World Fellowship—a global family of 60 autonomous national church networks consisting of 23,000 churches in 81 countries with more than 6 million "Alliance" worshipers.

AFRICA



The Alliance is present in the hardest places, where God is reaping a harvest amid chaos.



HOPE FOR THE URBAN POOR

The CAMA team in West Africa was able to start a nutrition program in informal settlements where thousands of people live and struggle with poverty. Within six months, all the children who had been identified as malnourished reached their target weights. They also began a tutoring program, and 24 out of 27 students passed the government exam and are now continuing their education.

HEALING IN THE REMOTEST REGIONS

Deep in the forest of southern Gabon, Bongolo Hospital serves the substantial medical needs of the area, providing compassionate care in Jesus' name and equipping African doctors, nurses, and support staff through in–depth training programs. Patients encounter the love of Jesus through chaplain messages and the high–quality care they receive at the hands of Bongolo's multicultural staff.

OVERCOMING RESISTANCE

Alliance workers have been present nearly 100 years among peoples in West Africa who are resistant to the gospel—so resistant, in fact, that they often refuse care from an Alliance medical facility. But God is at work, answering the prayers of Alliance workers for suffering people like Josiah, who lived with a nonhealing wound on his leg for over four years. He resisted treatment, claiming that every attempt to heal the wound only made it worse. Finally, he allowed an Alliance worker named Miriam* to examine him. Her course of treatment provided long—awaited healing and compelled others to seek care. As these patients shared stories about the remarkable healer God had sent them, Miriam seized the opportunity to explain that God alone is their healer and that workers like her are only conduits of His unfailing love.

Escalating violence in this region has since forced Alliance workers to evacuate, but their presence has made a lasting impact, allowing the seeds of God's truth and love to sprout and bear fruit through the testimonies of those who have received healing, comfort, and hope.

*Name changed







A GREAT CLOUD OF WITNESSES

West Africa is one of the hardest regions for The Alliance to remain present. Nevertheless, in one West African country, The Alliance celebrated the baptisms of 40 new believers, most of whom live in a pair of villages that had previously lacked any known witnesses for the gospel.



40 new believers

were baptized from an area previously lacking gospel presence.

EDUCATION AS MINISTRY

In West Africa, The Alliance has opened schools on church property, transforming sanctuaries into classrooms during the week. These schools offer limited class sizes, high academic and disciplinary standards, and—most importantly—an introduction to the gospel through Bible classes and regular interaction with Alliance international workers. God is building a bright future for underprivileged children in West Africa!

ASIA PACIFIC



Alliance workers are present to care for communities, develop leaders, and grow the Church among unreached peoples.

A SAFE PLACE FOR ORPHANS

Throughout East Asia, Silver Lining Missions provides orphaned children with safe homes, facilitating a rehabilitation center for children with disabilities, and provides opportunities to impoverished families through education programs. Silver Lining Family Village in this Southeast Asian country currently has 15 families raising about 160 orphaned children.

AMAZING RESILIENCY

In Taiwan, The Alliance is present through Aroma Village, a newly renovated café and education center where students smell, become, and spread the aroma of Christ. Over the last year, Aroma has shown its resiliency. The facility's outreach events, which have made countless young people aware of God's presence in their community, have drawn attendance numbers comparable to pre–pandemic levels.



SEIZING EVERY OPPORTUNITY

The Alliance is committed to remaining present even in regions that, if not for God's intervention, would be impossible for Christians to access. In one Asian country, Alliance international workers credit the faithful prayers of their Alliance family for enabling them to become embedded in the community despite bureaucratic obstacles.

As these workers build relationships with neighbors, colleagues, and others without gospel access, their hands—on involvement is making an indelible impression on the community.

God has opened opportunities for one Alliance worker to engage with marginalized youth offenders who are seeking to reenter society from detention centers. In partnership with CAMA, The Alliance also assisted with relief and development work following an earthquake, laboring with locals to clear rubble from homes and streets and even procuring funds for an excavator and other vital equipment.

Recently, another Alliance worker began to mentor and offer lactation consultation to young women at a boarding school operated by a local man who came to faith in Jesus following the tragic loss of his son. The man's improbable journey to salvation is a promising reminder of the gospel's power to transform lives, even in the hardest-to-reach places.





In this region, on one of the world's largest unreached islands, Alliance workers are present wherever God opens doors among 24 ethnic groups.

EQUIPPING LEADERS AMONG ALL PEOPLES

The Alliance is committed to developing leaders in this Southeast Asian country. Today, over 2,000 students and nearly 200 fully trained leaders participate in Theological Education by Extension (TEE), which has a significant impact on oppressed and marginalized people groups such as the Hmong. Over 900 graduates of TEE claim Hmong heritage.



EUROPE



Alliance workers are present to plant churches and bring the love and care of Jesus to suffering and desperate people.

HOLISTIC CARE FOR REFUGEES

As armed conflict has continued throughout Ukraine, CAMA Services has partnered with aXcess to come alongside Ukrainian refugees in Germany. Through this ongoing partnership, refugee families have received food, clothing, temporary housing, appliances, transportation, pastoral care, and more as they establish themselves in a new country. The compassion of the Alliance family has made holistic ministry accessible to these refugees.

CARING FOR ORPHANS AND THE VULNERABLE

Following the Russian invasion of Ukraine, Alliance workers in the region confronted challenges they had never known or anticipated. Many wondered whether the right response was to remain in Ukraine amid the fighting or to evacuate the country and follow God into new ministry opportunities within and beyond Europe.

Those who remained in Ukraine served with abandon and courage, demonstrating the healing presence of Jesus to loved ones, neighbors, and strangers displaced and devastated by war. Many of those who evacuated Ukraine remained engaged with the embroiled country through relief work, evangelism, and church–planting initiatives among refugees.

Because of God's faithfulness, all these efforts have allowed the church to advance in Europe despite the hardships Ukraine has endured over the last year. God has shown that He has not given His people "a spirit of timidity, but a spirit of power, of love, and of self-discipline" (2 Tim. 1:7).



Over 20 tons of food

and supplies were distributed to Ukrainians displaced by war.



In Bordeaux, where only 1 percent of the population is Christian, God is expanding His presence to the alienated and vulnerable. This year, the community witnessed the dedication of the Mérignac church. A beacon of hospitality, the church has cared for two Ukrainian refugees. Elsewhere in Bordeaux, a new Alliance church plant has taken root in a rented school building.





"No culture is foreign to Jesus. No culture is further than another from His heart and His accomplishments. No culture is beyond His power to save. Everything Jesus has accomplished for human fallenness is available to all the peoples of the world—and all authority and power is given to the followers of Jesus to bring all that He's accomplished to all the peoples of the world. So, we work with a glorious mission, a glorious vision: *All of Jesus for All the World*."

-Tim Crouch, U.S. Vice President for Alliance Missions



ALLEVIATING POVERTY



COUNSELING





CRISIS & TRAUMA THERAPY





DISASTER RELIEF





DISCIPLESHIP





EVANGELISM



CHURCH DEVELOPMENT



FOOD/WATER SECURITY



CHURCH PLANTING



HELPING AT-RISK WOMEN



CONFLICT RESOLUTION



IMMIGRANT SERVICES



JOB CREATION



MEDICAL CARE



NUTRITION & FITNESS TRAINING



LEADERSHIP DEVELOPMENT



MEMBER CARE



ORALITY



ORPHAN CARE



PASTORAL COACHING & COUNSELING



PRISON OUTREACH



REFUGEE ASSISTANCE



SCHOOLS



SOCIAL JUSTICE



SPORTS MINISTRY



THEOLOGICAL EDUCATION



VOCATIONAL TRAINING



YOUTH & CHILDREN'S MINISTRIES

LATIN AMERICA



The Alliance is present to establish and grow the Church and send the gospel to unreached peoples throughout the world.

A NEW LAUNCH POINT

Since The Alliance entered Colombia 99 years ago, God has transformed the country into a launch point for men and women who take the gospel to the remaining unreached people groups around the world. Over the years, the mission to make disciples of all nations has led the Colombian Alliance to send international workers to Central Asia, North Africa, and neighboring countries in Latin America.

This year, The Alliance deployed three international workers from Colombia to West Africa. Alongside a team already stationed in the region, the new workers are assisting with church–planting and discipleship efforts among a group that is less than 1 percent evangelical Christian. As The Alliance prepares to celebrate 100 years of ministry in Colombia, God is showing that His love overcomes all cultural, social, and language barriers!



Three Colombian workers

were sent to West Africa to assist with church planting and discipleship.

SPECIAL DELIVERIES FOR CUBA

The Alliance demonstrated the love of Jesus to Cuba by delivering food, medicine, and other vital supplies to regions that can be difficult for Alliance international workers to access. Cuba also received building supplies for a new Alliance seminary that will train and equip leaders for the 15 church plants that have sprung to life in the country.



REACHING THE YOUTH OF LATIN AMERICA

Founded by Alliance international workers, Inca Link operates 26 ministries that extend the love of Jesus to some of the most vulnerable youth in seven Latin American countries. In Peru, a child sponsorship program educates 86 children on the Bible and equips them for success in the classroom. In Ecuador, an Inca Link ministry provides shelter for pregnant teens.

CAUSE FOR CELEBRATION

God has shown His faithfulness to central Mexico by strengthening the presence of The Alliance in the Circle of Silence, a region of over two million people—only 2 percent of whom identify as evangelical. This year, an Alliance church in Guadalajara baptized 25 people. The region also celebrated the opening of a new Alliance church in San Sebastian.

 \sim 22

MIDDLE EAST & CENTRAL ASIA



Alliance workers are present to care for unreached peoples and take the gospel where it has never gone before.

FAITH IN WORD AND DEED

God is at work in the Middle East, using the faithful presence of The Alliance to expand His Kingdom through evangelism, relief work, and leadership development.

This year, The Alliance's commitment to training and equipping Spirit-filled leaders resulted in several key academic achievements. In one Middle Eastern country, an Alliance Bible school celebrated the graduation of 18 students, who are now serving the Lord throughout the Arab world. Also, Alliance workers translated and published A.B. Simpson's two-volume work on the Holy Spirit, *Power from on High*.

In the same country, a food distribution ministry regularly provides food for 50 families. Serving refugees and others who have been devastated by the ongoing financial crisis in the region, the ministry also offers spiritual care through prayer and Bible study. The Alliance's outreach efforts have led several of these marginalized and vulnerable families to attend weekly worship services alongside Alliance workers.



A food distribution ministry regularly provides food for

50 families in crisis.



MILESTONES IN THE MIDDLE EAST

In one Middle Eastern country, The Alliance witnessed more people come to faith in Christ over the last year than had come to faith over the last ten years combined! Amidst this rapid growth, a local man became the first person of majority-religion background to serve The Alliance as an ordained pastor in this country.



DIVERSE OUTREACH AMONG REFUGEES

To make the presence of Jesus known in the Middle East, Alliance international workers have regularly visited over one hundred refugee families, assisting them with urgent nutritional and medical needs. Thanks to The Alliance, refugees have also attended group therapy sessions; received online English tutoring; and even competed on a traveling soccer team!





LIGHT IN THE DARKNESS

For the last nine years, John* and Nancy,* two of the Alliance workers in central Asia, have been interceding for the unreached, lost, and seeking in their country. Through their faithful prayers and gospel presence, the light of Christ is breaking through the darkness of this region.

God has burdened John and Nancy for the remote villages of an unreached people group in a nearby mountain valley. These people are practitioners of a shamanistic, folk version of the majority religion. The trek to get there is dangerous, and the spiritual atmosphere is oppressive—so oppressive that they had found it difficult to be there longer than a few days. This past April, after seven years of trips to the valley, John and Nancy were able to share the gospel for the first time without objection or interruption. Something is changing; the prayerful presence of God's people is pushing back the darkness.

*Names changed



Seven years of perseverance

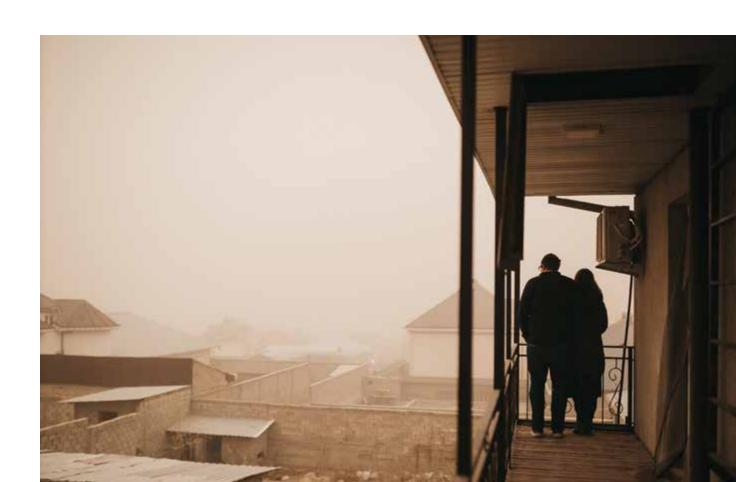
yielded the first open gospel presentation.

A LONG-AWAITED RETURN

Ten years after The Alliance withdrew from this central Asian country, The Alliance has returned to share the hope of the gospel with those who have never heard it. In the short time since their return, Alliance workers have started a language–learning business and formed strategic relationships with local ministry partners.

REACHING BELIEVERS IN A HARD PLACE

Alliance international workers are part of a church that began new initiatives to contact believers in Iran. About 25 Iranian believers attended a beginner class on Zoom, and they plan to begin another class this fall. Three people in the church have recently come to the Lord, and they host weekly Bible classes and worship services. The church has become well–known in the city.



UNITED STATES



The Alliance is present to multiply church networks, develop people, and serve communities in the United States and throughout the world.

THE CHURCH THAT OVERCAME

Once on the verge of closing, Grace Chapel, an Alliance church in Bedminster, NJ, overhauled its approach to ministry, partnering with civic organizations, first responder units, and pregnancy crisis centers to meet tangible needs within the community. God has blessed the outreach efforts of the church, which now has a thriving congregation of over 200.

EXTENDING GOD'S LOVE THROUGH PARTNERSHIP

For the last four years, Envision Twin Cities has partnered with Crown College and a local resettlement agency to provide tutoring and homework help for a community of East African immigrants in the Twin Cities. These families follow the majority religion of their home country, and the homework help program has opened the door for gospel conversations to take place. Beautiful, trusting relationships have been built this year between the ten Crown students and the families they serve as they learn to love others in new ways.

Alongside the homework help program, Envision Twin Cities is also involved in English and citizenship classes, sports outreaches, sewing lessons, and community gardens—all in partnership with local churches and organizations. The Twin Cities is home to many displaced people groups, and the Envision team is effectively extending the presence of Christ to them through their loving service.



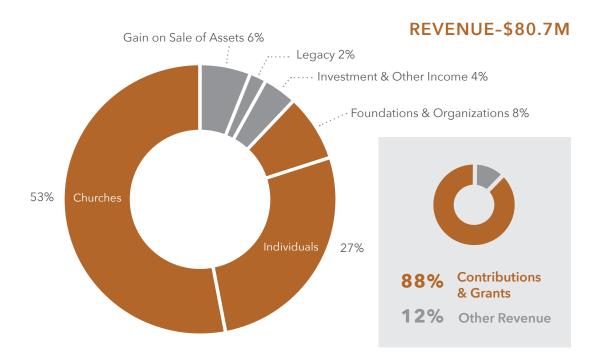


17,795 professions of faith;

7,382 baptisms; 6,081 sites visited through short-term mission trips; 48 new church plants

TINY HOMES, BIG IMPACT

The Union Hill (Alliance) Church in Redmond, Washington, is partnering with the Low-Income Housing Institute to provide tiny homes for Seattle's houseless and extend Christ's love in other tangible ways. "Why are we doing this?" Pastor Ben Coffin asks. "Because Christ has brought shelter and salvation to us, and we get to extend that message of hope, life, and love to all peoples."

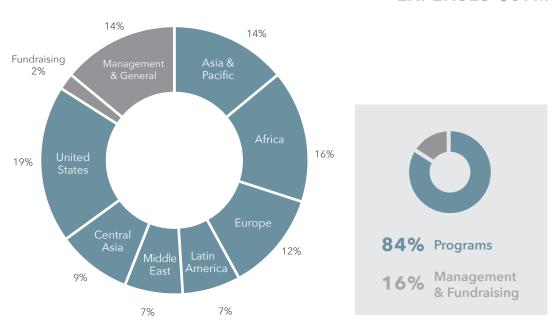


STATEMENT OF ACTIVITY

Revenues, Gains, and Other Support	2022	2021
CONTRIBUTIONS AND GRANTS Without Donor Restrictions With Donor Restrictions	\$38,142,617 \$33,551,945	\$43,646,358 \$23,669,279
LEGACIES, TRUSTS, AND ANNUITY RESIDUUMS	\$1,800,000	\$1,953,943
INVESTMENT & OTHER INCOME	\$3,108,934	\$6,425,944
GAIN ON SALE OF ASSETS*	\$5,473,975	
TOTAL REVENUES, GAINS, AND OTHER SUPPORT	\$80,727,375	\$75,695,524

*Fiscal Year 2022 total revenue, gains, and other support includes a \$5.5M gain on the sale of the Colorado Springs, CO, National Office building sold in October 2022. The C&MA placed the Reynoldsburg, OH, temporary National Office building in service during June 2022 at a total capital cost of \$2.4M. Capital purchases are not expensed during the year placed in service and are instead depreciated (expensed) over the useful life of the asset.

EXPENSES-\$69M



STATEMENT OF ACTIVITY

Expenses	2022	2021
PROGRAM EXPENSES— DOMESTIC & INTERNATIONAL	\$57,730,298	\$57,376,496
MANAGEMENT & GENERAL	\$9,969,665	\$8,640,691
FUNDRAISING	\$1,384,823	\$1,336,032
TOTAL EXPENSES	\$69,084,785	\$67,353,219
CHANGE IN NET ASSETS	\$11,642,590	\$8,342,305



The C&MA seeks to uphold the highest standards of financial accountability and transparency. The C&MA complies with the standards of the Evangelical Council for Financial Accountability. ECFA's seven standards of responsible stewardship are drawn from Scripture and provide a benchmark of compliance for financial accountability, transparency, fundraising, and board governance (for more information, visit www.ECFA.org).

FROM THE PRESIDENT



Dear Friends,

As you've read through these pages, I hope you've gained a sense of how God's presence with us inspires The Alliance to extend His presence to those who do not yet know Him-peoples who are marginalized, displaced, and without gospel presence.

Fueled by generous people in The Alliance, those who accept the call to go enter some of the world's hardest places. They serve underserved communities, develop new disciples of Christ, and multiply His Church—in short, to see *All of Jesus for All the World*.

This calling has always been the passion and vision of The Alliance. Just as Jesus commissioned His early followers to take His love and message to every segment of society and every population on earth, we continue in that commission with a sense of joy and responsibility.

Thank you, Alliance family, for sending and sustaining gospel presence throughout the world through our workers. Because of you, many will experience the gospel message of Jesus for the very first time.

I am honored and thankful to be teamed with you.

With expectancy for 2023,

John Stumbo

President, U.S. C&MA

2022-2023 BOARD OF DIRECTORS

Jennifer K. Ashby	Exec. Director	Neighborhood Church, Rockville, Maryland
Mark E. Ashton	Pastor	Christ Community Church, Omaha, Nebraska
Celine Bower	Exec. Director	San Jose Christian Alliance Church, San Jose, Californ
Matthew G. Cohen	Pastor	Citylight Church, Philadelphia, Pennsylvania
Stephen V. Elliott	Retired Pastor	Nicholasville, Kentucky
Charles O. Galbreath	Pastor	Clarendon Road Alliance, Brooklyn, New York
Thomas George ²	District Superintendent	Great Lakes District, Ann Arbor, Michigan
Tae S. Kang	Pastor	San Jose Christian Alliance Church, San Jose, Californ
Matthew E. Kelly ¹	Indepedent Consultant	Winter Garden, Florida
Steven C. Lausell	Retired Attorney	San Juan, Puerto Rico
Hazael L. Morell	Pastor	Spanish Eastern District C&MA, Providence, Rhode Island
Thomas O. Myers	Pastor	Neighborhood Alliance Church, Longwood, Florida
Julio A. Orozco	Pastor	Grace Community Church, Frederick, Maryland
Pang Foua Y. Rhodes	Licensed Marriage and Family Therapist	Vadnais Heights, Minnesota
Jonathan G. Schaeffer	Pastor	Grace Church, Middleburg Heights, Ohio
Cathy D. Sigmund	Psychologist/Chaplain	Sewickley, Pennsylvania
Scott G. Slocum	Pastor	Essex Alliance Church, Essex Junction, Vermont
David K. Smith	Pastor	Fairhaven Church, Dayton, Ohio
Paul W. Smith	Pastor	Ohio Valley District C&MA, Nicholasville, Kentucky
John P. Stumbo	President	The Christian and Missionary Alliance, Reynoldsburg, Ohio
John A. Thomas	Attorney	John A. Thomas Law Office, Evanston, Wyoming
Brenna K. Vickers	Professor	Toccoa Falls College, Toccoa, Georgia
Wanda F. Walborn	Educator	Alliance University, New York, New York

The Board of Directors also includes three international workers currently serving in creative-access countries.

Metropolitan District, Newark, New Jersey

C&MA Corporate Vice President

Kelvin L. Walker

¹ Chairperson ² Vice Chairperson

"From our early days with A. B. Simpson to our current ministries, it's in our DNA to be the kind of Christians who are engaged with the broader community wherever we are. We hope to be a loving, healing, and reconciling presence—crazy enough to believe that we actually become the hands, feet, and heart of Christ Himself for the marginalized, displaced, and those without gospel access. As we enter into relationships and human suffering throughout the world, we demonstrate who He is and extend His life—changing presence to those who need to know how much He loves them."

-John Stumbo President, The Christian & Missionary Alliance



FRONT COVER: The Alliance has been uniquely empowered, equipped, and positioned to reach the unseen, the forgotten, and the rejected in every community we serve. Your gifts send workers to the hard places, where few others are going, to proclaim the name of Jesus for All the World. Thank you!